

2 January 2020

HSBC HOLDINGS PLC LIST OF DIRECTORS AND THEIR ROLE AND FUNCTION

The members of the Board of Directors of HSBC Holdings plc are set out below:

Non-executive Chairman Mark Edward TUCKER (Group Chairman)

Deputy Group Chairman/Senior Independent non-executive Director Jonathan Richard SYMONDS, CBE

Executive Directors

Noel Paul QUINN (interim Group Chief Executive) Ewen James STEVENSON (Group Chief Financial Officer)

Independent non-executive Directors

Kathleen Louise CASEY Laura May Lung CHA, GBM Henri René Marie Augustin DE LA CROIX DE CASTRIES Irene Yun-lien LEE José Antonio MEADE Heidi MILLER David Thomas NISH Jackson Peter TAI Pauline Françoise Marie VAN DER MEER MOHR

There are six Board Committees and the Directors who serve as members of each are set out below:

Group Audit Committee

Jonathan Richard SYMONDS, CBE (Chairman) Kathleen Louise CASEY David Thomas NISH Jackson Peter TAI

Group Remuneration Committee

Pauline Françoise Marie VAN DER MEER MOHR (Chairman) Henri René Marie Augustin DE LA CROIX DE CASTRIES David Thomas NISH Irene Yun-lien LEE

Group Risk Committee

Jackson Peter TAI (Chairman) Heidi MILLER Jonathan Richard SYMONDS, CBE José Antonio MEADE Pauline Françoise Marie VAN DER MEER MOHR

Nomination & Corporate Governance Committee

Mark Edward TUCKER (Chairman) Laura May Lung CHA, GBM Jonathan Richard SYMONDS, CBE Pauline Françoise Marie VAN DER MEER MOHR Kathleen Louise CASEY Henri René Marie Augustin DE LA CROIX DE CASTRIES Irene Yun-lien LEE José Antonio MEADE Heidi MILLER David Thomas NISH Jackson Peter TAI

Financial System Vulnerabilities Committee*

Jackson Peter TAI (Chairman) Kathleen Louise CASEY Laura May Lung CHA, GBM

* plus advisers, who are non-director members

Chairman's Committee

Mark Edward TUCKER (Chairman) Laura May Lung CHA, GBM Noel Paul QUINN Ewen James STEVENSON Jonathan Richard SYMONDS, CBE Jackson Peter TAI Pauline Françoise Marie VAN DER MEER MOHR Kathleen Louise CASEY Henri René Marie Augustin DE LA CROIX DE CASTRIES Irene Yun-lien LEE José Antonio MEADE Heidi MILLER David Thomas NISH

This disclosure is made in accordance with section A.3.2 of Appendix 14 to the Hong Kong Listing Rules.

Note to editors:

HSBC Holdings plc

HSBC Holdings plc, the parent company of HSBC, is headquartered in London. HSBC serves customers worldwide from offices in 65 countries and territories in Europe, Asia, North America, Latin America, and the Middle East and North Africa. With assets of US\$2,728bn at 30 September 2019, HSBC is one of the world's largest banking and financial services organisations.

ends/all